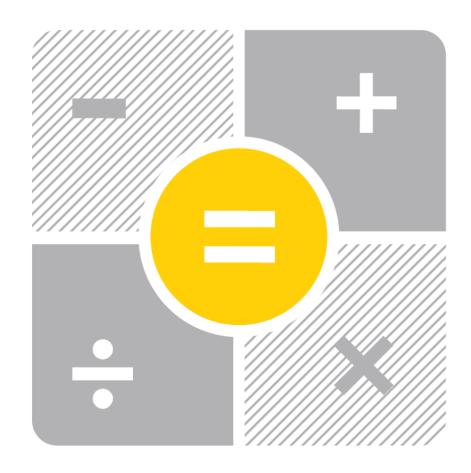




Gender pay gap calculator

Technical guide



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Introduction

The Workplace Gender Equality Agency (WGEA) gender pay gap calculator helps organisations in identifying and analysing the causes of various gender pay gaps within organisations. The pay equity guide, available online, also helps to analyse and action gender pay equity in your organisation.

The Workplace Gender Equality Agency's pay equity toolkit 'Guide to pay equity' sets out a six step process to address pay equity. This technical guide outlines how the gender pay gap calculator may be used for step 4 data analysis.

Overview

This technical guide outlines how to use the WGEA's gender pay gap calculator.

What does the calculator do?

The specific purpose of the calculator is to identify your organisation's gender pay gaps. The calculator will assist you in identify:

- gender representation gaps across the entire organisation, and by key organisational variables
- actual gender pay differentials by level, and key organisational variables
- relative gender pay gaps by level, and key organisational variables

The WGEA gender pay gap calculator allows you to conduct additional analysis by including variables such as performance, tenure, and state location.



Obtain and format data

To use the calculator you will need to ensure the relevant data is in a format that can be copied directly into the calculator data tab. This section provides an overview of how to obtain the required data to use the WGEA gender pay gap calculator.

Key steps

1

Select a snapshot date and a period from this snapshot date. E.g. 12 months prior to a snapshot date of March 31.

2

Liaise with finance or payroll and other key stakeholders to obtain remuneration and associated data related to this snapshot date.

3

Convert salary data into fulltime equivalent and annualised numbers.

4

Paste data into the "DATA" worksheet.

Data required

Employee and salary information is required to use the calculator. The calculator enables input of the following items¹

Employee data

Required

- Employee unique identifier
- Gender+

Optional information to include

- Manager/non manager categories+
- Reporting level to CEO/head of business+
- Graduate/apprentice+ •
- Full time/part time+
- Permanent/contract/ •casual+ •
- Job title
- Salary level
- Organisational unit

- State
- Performance rating
- Gender of manager
- Number of direct reports
- Overall tenure
- Role tenure
- Number of years since last promotion
- Number of years since last parental leave
- Number of weeks taken last parental leave
- Highest qualification level
- Age
- Country of birth
- First language

Salary data

- Base salary*+
- Total remuneration*+

^{*}These items should be converted into full-time equivalent and annualised numbers. For guidance, refer to the current reference guide on https://wgea.gov.au/reporting/completing-your-report

⁺ These items are collected as part of compliance reporting. If you have prepared unit level data for compliance reporting, you may incorporate this dataset into this analysis.

While the gender pay gap calculator can be used with the required data only, it is preferable to include optional information for a more detailed analysis.

Explanatory variables, such as performance ratings and tenure, can be used to provide an understanding of how and why differences by gender occur in pay. The more variables available, the easier it is to assess whether any gender-related pay difference reflects a legitimate reason.

Data notes

- Data obtained from your payroll system should be converted into full-time equivalent and annualised numbers. Only by annualising all the remuneration elements can an organisation compare like with like and get an accurate picture of where gender pay gaps are located.
- It is not meaningful to conduct a comparison against a group with insufficient representation in your dataset. Group together similar job titles and organisational units.

Using the calculator

Features of the calculator

The WGEA gender pay gap calculator is simple and easy to use. Once you have downloaded the gender pay calculator you are ready to go.

The calculator file contains two tabs:

- introduction
- a data input sheet ("DATA")

Data input sheet

- Copy and paste your payroll data into the DATA tab from row 3.
- Most of the data collection fields have been left open ended so that results are relevant to your organisation. Please refer to Appendix 1 for the list of definitions. There are suggested responses that provide guidance on how to input your data into the tool, and ways to obtain meaningful results.
- Click the UPDATE DATA button on the left hand corner of the DATA worksheet.

A message box will appear if any of the following errors exist in the dataset:

- **Employee unique identifier** Must not be blank. This is needed to count the number of employees in the dataset and determine the average salary and remuneration.
- Base salary and total remuneration Must not be blank.
- **Gender** Must be entered as "F" (for Female) or "M" (for Male).

The following variables must be numerical:

- Base salary
- Total remuneration
- Reporting level to CEO/head of business
- Number of direct reports
- Overall tenure
- Role tenure
- Number of years since last promotion
- Number of years since last parental leave
- Number of weeks taken last parental leave
- Age

Amend the data and click on UPDATE DATA again. Once there are no errors, the calculator will generate the RESULTS worksheet.

Analysis and report

The RESULTS worksheet summarises the overall pay equity (female average as % of male average) for your organisation. The gender pay gap is the distance from parity with the male average. A negative gap means that the female average is below the male average. A positive gap indicates that the female average is above the male average. The overall pay equity is presented at the top of the dashboard.

In this example, the average female base salary is 89% of the average male salary (11% less). This gap is higher for the total remuneration, where the female average is 85% of the male average (15% less). This means that on average women earn 15% less than men annually.



Drill down options for categorical variables

The dashboard visualises the gender composition and pay equity results for a specific variable in your dataset. For categorical variables (such as Full time/part time status), the results are presented in bar graphs. To view the results for a category, select a category from the drop down list then press "Show Charts"



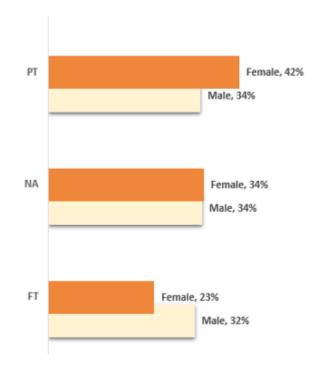
How to interpret the results

The Gender Composition chart presents how the groups within each category are allocated for females and males.

In this example, 42% of all female employees work part-time. This means females are more likely than men to be engaged in part time capacity (42% of females compared to 34% of males). Males are more likely to be full time employees compared to females (32% of males versus 23% of females).

*In this example, NA is for casual employees.

Gender Composition by Full time/part time



Average Base Salary Chart

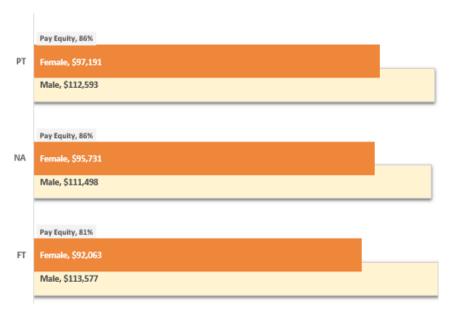
The Average Base Salary chart summarises the annualised average salary for males and females in each group of the selected category. In this example, we can see that the gender pay gap is largest for full time employees (86% pay equity or 14% gap). The gap is lower among part time employees (90% pay equity or 10% gap).

Average Base Salary by Full time/part time



The Average Total Remuneration summarises the annualised average remuneration for males and females in each group of the selected category. In our example, we can see that the gender pay gap is largest for full time employees (81% pay equity or 19% gap). The gap is the same for part time and casual employees (86% pay equity or 14% gap).

Remuneration Average Total Remuneration by Full time/part time



Drill down options for numerical values

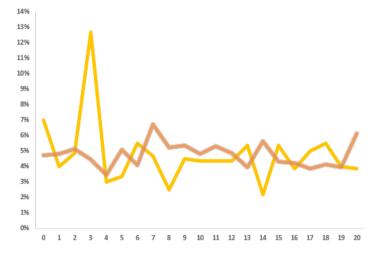
For numerical variables (such as number of years since last promotion), the results are presented as trend lines. To view the trend for a numerical variable, select a trend from the drop down list. Then press "Show Charts".



How to interpret the results

The Gender Composition chart shows the headcount distribution for males and females for the selected variable. In this example, males in the organisation have a lower interval since their last promotion (9 years) compared to females (10 years). The chart also suggests that a higher proportion of ales have been recently promoted (0–3 years) since the last promotion) compared to females.

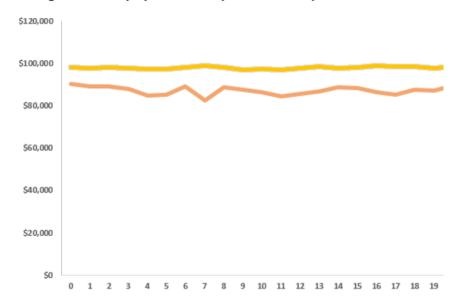
Gender Composition by Number of years since last promotion



Female Average Number of years since last promotion	10
Male Average Number of years since last promotion	9

The Average Base Salary chart shows the average base salary trend for the selected trend variable. In our example, males have a consistently higher average base salary compared to females regardless of the years since their last promotion. The gender pay gap is lowest for employees promoted in the last 12 months (pay equity is 92% or an 8% gap). The pay gap is highest for employees who last had a promotion 7 years ago (pay equity of 83% or a 17% gap).

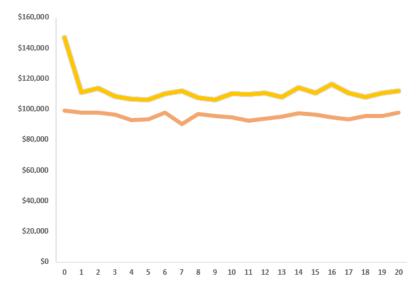
Average Base Salary by Number of years since last promotion



Maximum Pay Equity %	92%	Average Number of years since last promotion	0
Minimum Pay Equity %	83%	Average Number of years since last promotion	7

The Average Total Remuneration chart shows the average remuneration trend for the selected trend variable. In this example, males have a consistently higher average base salary compared to females regardless of the years since their last promotion. The gender pay gap is lowest for employees who last had a promotion 8 years ago (pay equity is 90% or a 10% gap). The pay gap is highest for employees who had a promotion in the last 12 months (pay equity of 67% or a 33% gap).

Average Total Remuneration by Number of years since last promotion



Maximum Pay Equity %	90%	Average Number of years since last promotion applicable	8
Minimum Pay Equity %	67%	Average Number of years since last promotion applicable	0

Appendix 1

Variable	Required	Definition	Suggested responses	Examples
Employee unique identifier	Yes	The WGEA gender pay gap calculator assumes all data is provided at the individual employee level (i.e. not aggregated). Since the data is only viewed inside human resources there is no problem in using the unique confidential employee ID as that unique ID.	Unique to organisation, this cannot be blank.	L799278
Manager/non- manager categories	s No	Based on compliance reporting requirements. Refer to the current reference guide on our website. The non-manager categories mirror the major groups in the Australian and New Zealand Standard Classification of Occupations (ANZSCO). The Australian Bureau of Statistics manages this structure. You can find more information on the ANZSCO page of their website. The manager categories managers reflect their responsibilities, not their formal titles. Your organisation may not have managers in every category. Please note that a manager does not need to be responsible for people to count as a manager.	Non-manager categories: Professionals, Technicians and trade, Community and personal service, Clerical and administrative, Sales, Machinery operators and drivers, Labourers, Other, CEO, KMP, Other executives/general managers, Senior managers, Other managers Manager categories: KMP, Other executives/general managers, Senior managers, Other managers, Leave blank if employee information is not available	
Reporting level to the CEO/head of business	No	Based on compliance reporting requirements. Refer to the current reference guide on our <u>website</u> . The number of levels this position of employee and the CEO/head of business.	0 = CEO/MD -1 = Direct report to the CEO -2 = Second level report to the CEO -3 = Third level report to the CEO NA = non-manager Leave blank if employee information is not available	-1

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Variable	Required	Definition	Suggested responses	Examples
Graduate/ apprectice	No	current reference guide on our <u>website</u> .	G or Graduate A or Apprentice Leave blank if employee information is not available	G
Full-time/part- time	No	current reference guide on our <u>website</u> . Full-time employees are engaged to work the minimum	FT or Full Time PT or Part Time Leave blank if employee information is not available	FT
Permanent/ contract/casual	No	Based on compliance reporting requirements. Refer to the current reference guide on our <u>website</u> . Permanent employees are employed on permanent basis, either full-time or part-time, with access to permanent employee benefits and entitlements. Contract employees are employed on a fixed-term or nonongoing contract. Casual employees work irregular hours, has regular downs, and doesn't get paid sick or annual leave.	Leave blank if employee information is not available	Permanent
Base salary only	Yes	Based on compliance reporting requirements. Refer to the current reference guide on our <u>website</u> . The annual earnings before tax, minus compulsory superannuation and additional benefits. Base salary cannot usually be lower than the national minimum wage except in some circumstances, such as an employee who receives a disability support pension. It does not matter if an employee can salary package part of their income. You must report their gross base salary, that is, the total base salary before tax. You must annualise the base salary for part time and casual employees.	Must not be numeric. This cannot be blank.	95000

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Variable	Required	Definition	Suggested responses	Examples
Total remuneration	n Yes	Based on compliance reporting requirements. Refer to the current reference guide on our website. The annualised base salary plus all extra benefits, whether they are payable directly or indirectly, in cash or another form. If you pay a benefit pro-rata, report the annualised full-time equivalent. If you pay it as a fixed amount, report the actual amount.	er d	100000
Job title	No	Job title of the employee. It is highly recommended that you group similar job titles to gain meaningful compariso between well represented groups.	, 5	Management Accountant
Salary level	No	If you organisation has an internal grading system, then Unique to organisations. Leave blank if this is the incumbent's job grade. Alternatively, if you use a employee information is not available. job evaluation system, then this is the job grade you have allcoated to the incumbent under that system.		D
Organisational unit	t No	Job function/unit that the employee is grouped under within the organsation.	Unique to organisations. Leave blank if employee information is not available.	Human resources
State	No	State/territory of the employee's workplace.	NSW = New South Wales QLD = Queensland SA = South Australia TAS = Tasmania WA = Western Australia VIC = Victoria CBR = Canberra NT = Northern Territory Leave blank if employee information is not available	NSW

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Variable	Required	Definition	Suggested responses	Examples
Performance rating	N o	How the employee performed in their past performance period against their target goals.	Unique to organisation. Leave blank if employee information is not available.	Exceeds expectations
Gender of manager	No	Gender of employee's manager.	F=female M=male Leave blank if employee information is not available	F
Number of direct reports	No	The number of employees who directly report to the position in question. It should include direct reports only. Leave blank if employee does not have direct reports.	Must be numberic. Leave blank if there are no direct reports	3
Overall tenure	No	Years of tenure within the organisation.	Rounded number up (e.g. new employee = 1). Leave blank if employee information is not available.	3
Role tenure	No	Roles of tenure with the current role.	Rounded number up (e.g. new employee = 1). Leave blank if employee information is not available.	4
Number of years since last promotion	No	Number of years since an employee advances or was raised to a higher office or rank on an ongoing basis or fixed-term contract. This includes cases where an employee is promoted from one managerial role to another. The employee must not have returned to their previous role.	Must be numeric. Leave blank if employee has not been promoted.	4
Number of years since last parental leave	No	Number of years since an employee last commenced a parental leave period, both paid and unpaid.	Must be numeric. Leave blank if employee has not taken parental leave.	0

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Variable	Required	Definition	Suggested responses	Examples
Number of weeks taken last parental leave	No	Number of weeks taken by an employee as parental leave, both paid and unpaid.	, Must be numeric. Leave blank if employee hasnot taken parental leave.	3
Highest qualification level	No	Highest level of education obtained by the employee.	Doctorate Masters Graduate certificate/diploma Bachelors degree and honours Diploma, advanced diploma, associate degree Certificate (I - VI) High school (or below) Leave blank if employee information is not available	Doctorate
Age	No	Age of the employee.	Must be numberic. Leave blank if employee information is not available.	38
Country of birth	No	The country of birth of the employee.	As per recorded on organisation's HRIS. Leave blank if employee information is not available.	Australia
First language	No	The first language spoken by the employee.	Must be numeric. Leave blank if employee has not been promoted.	English

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