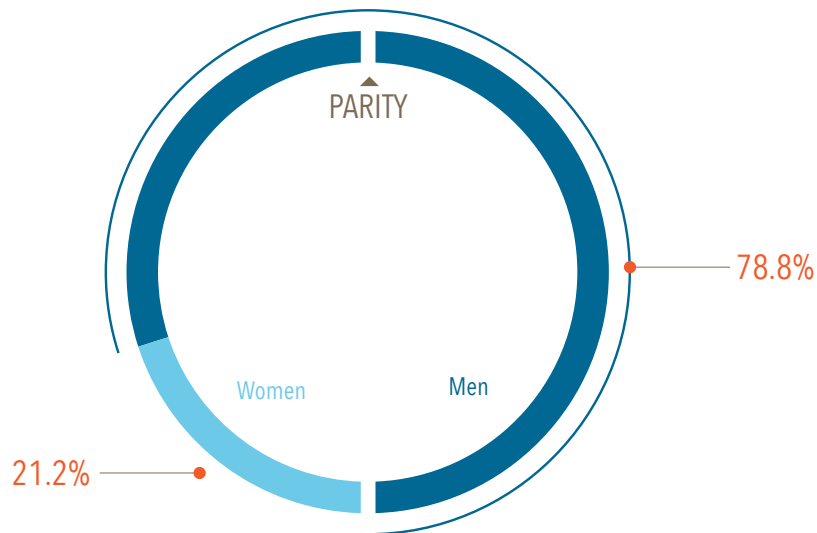




2016 Catalyst Census: Women and Men Board Directors

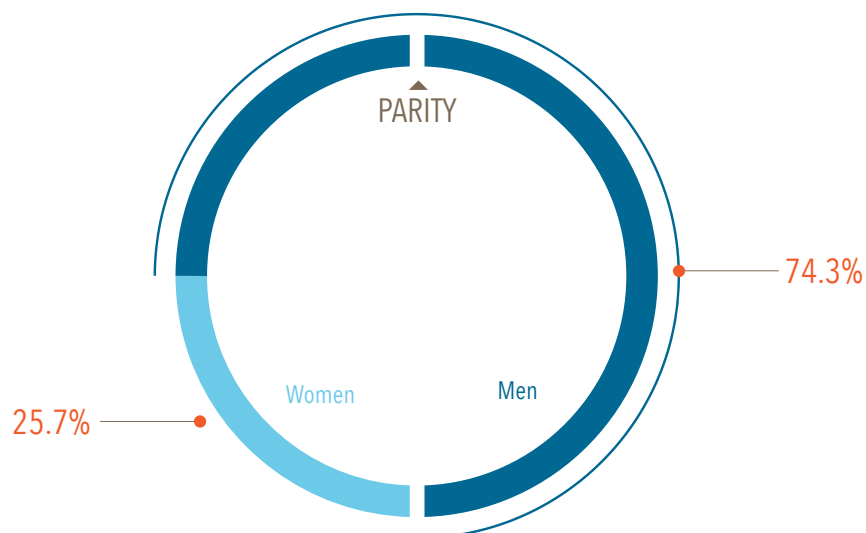
Board Seat Analysis

BOARD SEATS AT S&P 500 COMPANIES



Analysis is based on companies in the S&P 500 index at the time of their 2016 annual meetings as disclosed in proxy statements filed with the SEC. Data are provided by the EY Center for Board Matters. The S&P 500 is owned by Dow Jones LLC Indices. All reasonable steps were taken to ensure the accuracy of the data.

NEW DIRECTORSHIPS AT S&P 500 COMPANIES



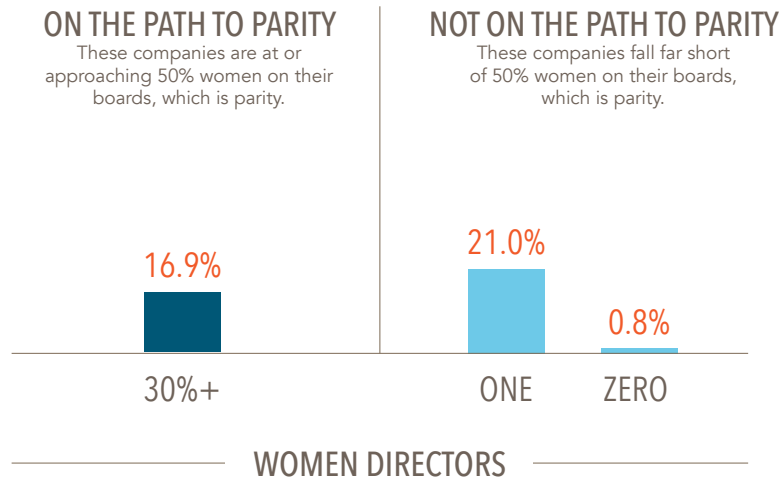
Analysis is based on companies in the S&P 500 index at the time of their 2016 annual meetings as disclosed in proxy statements filed with the SEC. A directorship was considered new if the director was not listed in the company's prior year proxy statement. Data are provided by the EY Center for Board Matters. The S&P 500 is owned by Dow Jones LLC Indices. All reasonable steps were taken to ensure the accuracy of the data.



2016 Catalyst Census: Women and Men Board Directors

Company Analysis

PATH TO PARITY: S&P 500 INDEX BY BOARD GENDER DIVERSITY



Analysis is based on companies in the S&P 500 index at the time of their 2016 annual meetings as disclosed in proxy statements filed with the SEC. Data are provided by the EY Center for Board Matters. The S&P 500 is owned by Dow Jones LLC Indices. All reasonable steps were taken to ensure the accuracy of the data.

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